# **APPENDIX A - VARIATION SUMMARY**

	Date of Portfolio	Revised	Revised	Revised	Revised	Revised	TOTAL 2018/19	Comments / reason for
Variations on individual schemes	meeting	2018/19	2019/20	2020/21	2021/22	2022/23	to 2021/22	variation
		£'000	£'000	£'000	£'000	£'000	£'000	
Current Approved Capital Programme								
Programme approved by Executive 28/11/2018	Exec 28/11/18	48,685	64,961	22,281	3,510	0	139,437	
Local Highways Maintenance (Potholes)	Exec 28/11/18	1,117	0	0	0	0	1,117	
IT Transformation	Exec 28/11/18	1,238	3,066	729	348	0	5,381	
Removal of Existing IT Schemes	Exec 28/11/18	Cr 420	Cr 1,505	0	0	0	Cr 1,925	
Reinstatement of Betts Park Canal Bank Stabilisation Project	Exec 28/11/18	8	0	0	0	0	. 8	
Approved Programme prior to 3rd Quarter's Monitoring		50,628	66,522	23,010	3,858	0	144,018	
Variations in the estimated cost of approved schemes								
(i) Variations requiring the approval of the Executive/Council								
Langley Park Boys School (Building Schools for the Future)		Cr 3					Cr 3	See paragraph 3.2.1
The Highway Primary - partial rebuild		0	Cr 113					See paragraph 3.2.1
Basic Need		3	113				116	See paragraph 3.2.1
Suitability / Modernisation issues in Schools			Cr 386				Cr 386	See paragraph 3.2.2
Capital Maintenance in Schools		405	0				405	See paragraph 3.2.2
Universal Free School Meals		0	Cr 19				Cr 19	See paragraph 3.2.2
DFG Additional Funds 2018/19		233					233	See paragraph 3.2.3
Carbon Management Programme (Invest 2 Save)			115				115	See paragraph 3.2.4
		638	Cr 290	0	0	0	348	
(ii) Variations not requiring approval								
Net rephasing from 2018/19 into future years		Cr 14,153	14,153	0	0	0	0	See section 3.3 and Appendix B
		Cr 14,153	14,153	0	0	0	0	
TOTAL AMENDMENT TO CAPITAL PROGRAMME		Cr 13,515	13,863	0	0	0	348	
Add: Proposed new schemes		0	0	0	0	2,240		See section 3.5 and Appendix C
		0	0	0	0	2,240	2,240	
TOTAL REVISED CAPITAL PROGRAMME		37,113	80,385	23,010	3,858	2,240	146,606	
Less: Further slippage projection		Cr 5,000	3,000	2,000			0	
Add: Estimate for further new schemes			3,500	3,500	3,500	3,500	14,000	
TOTAL TO BE FINANCED		32,113	86,885	28,510	7,358	5,740	160,606	

Variations on individual schemes	2	2018/19 £'000		TOTAL £'000	Comments/reason for variation
Rephasing of schemes					
Healthy Pupil Capital Fund	Cr	29	29	0	Approved by Executive in July 2018. ESFA have allocated the Council £29k from Healthy Pupils Capital Fund. Currently in consultation with public health regarding delivery. Budget to be rephased to 2019/20 as unlikely to be committed and spent this financial year.
Security Works	Cr	35	35	0	Currently awaiting notification of works from schools. £100k was rephased to 2019/20 at Nov 2018 Exec - now requesting a further £35k of budget to be rephased to 2019/20.
Children and Family Centres	Cr	50	50	0	Works are managed by Operational Property (now Amey). £50k Budget for any unforeseen premises issues and planned improvements. Problem with the roof which is likely to cost in excess of £50k. A request will be made for additional funds once costing for the roof and other refurb works have been finalised. Current priority for the budget has been agreed for works to be carried out on outside play areas. Rephase budget to 2019/20.
Basic Need	Cr	2,600	2,600	0	A full detailed report on the various projects within the Basic Need Programme was reported to Executive on 19 Jul 17. £4.5m was rephased to 2019/20 in July 2018, with a further £6m in November 2018, due to procurement delays and works progressing slower than programmed. A further £2.6m is requested to be rephased to 2019/20 to bring the budget in line with most recent projected cash flow provided by consultants.
30 Hours Funded Childcare IT Solution Scheme	Cr	43	43	0	Scheme put on hold - revised costs for Phase I came back higher than budgeted. Most likely to buy off-the-shelf product. Rephase £43k into 2019/20.
Social Care Case Management System		20	Cr 20	0	Approved by Exec 12th Sept 2018 - Programme manager appointed. Procurement process to begin once a suitable framework has been agreed. Spend for 2018/19 is likely to be minimal.
PCT Learning Disability / Reprovision Programme - Walpole Road	Cr	574	574	0	£300k has been removed from budget and re-allocated to the Social Care Case Management System IT scheme. Astley Day Centre; full budget may well be utilised to fix issues with drains, fire access, roofing. Rephase full budget of £574k to 2019/20.
Mobile Technology to Support Children's Social Workers	Cr	15	15	0	Evaluation of the laptop pilot in CSC will enable officers to plan and spend the remainder of this grant. £15k to be rephased to 2019/20.
Housing Payment In Lieu Fund - Unallocated	Cr	1,885	1,885	0	How the funds are allocated will be finalised through the Bromley Housing Development Group and will likely be utilised in 2019/20.
Star Lane Traveller Site	Cr	132	132	0	The work is to replace much of the water supply to meet minimum regulatory standards. The project was assigned to Amey to implement and project manage. The final specification for works has been completed. Awaiting quote from Thames Water - anticipate to spend £60k this financial year with the remainder in Q1 of 19/20.

Variations on individual schemes	2	018/19 £'000		TOTAL Comments/reason for variation £'000
Rephasing of schemes		_ 000	2000	
Carbon Management Programme	Cr	5	5	All repayments have now been made - total funding of £500k available. Capital Programme budget to be increased by £115k to reflect this. No spend forecast this FY - remaining budget to be rephased to 2019/20. Officers are currently reviewing potential projects which includes LED lighting and controls in Stockwell Blocks and the Central Library.
Beckenham Town Centre Improvements	Cr	200	200	Final design and implementation costs funded by TfL. Scheme is on budget and anticipated to complete by March 2019 with retention and final account, likely circa £200k, to be settled in 2019/20. This amount will be rephased to 2019/20.
Central Depot Wall Scheme	Cr	130	130	Approved by Executive in March 2018. £576K rephased to 2019/20 at Nov 2018 Executive.  Ostructural Engineer (consultant) appointed and design and tender to be completed by financial year end and on-site by Q1 2019/20. Project is likely to take 3 to 4 months to complete.
Depot Improvement Works	Cr	140	140	Approved by Exec on 11th July 2018. Currently in process of recruiting PM and project board for the scheme. It is anticipated that once project resource is in place that works on site will commence Q1 2019/20.
Crystal Palace Park - Alternative Management Options	Cr	340	340	Following report presented to Executive on 28 November 2018, the Crystal Palace Park Rockhill site has now been identified as an affordable housing scheme and will be subject to a further report to future Executive meeting. No further spend anticipated this financial year. Remaining budget to be rephased to 2019/20.
Highways Investment	Cr	2,300	2,300	Approved Exec 18/10/16, Council 09/12/16, £11.8m for investment in planned highway maintenance funded from capital receipts. All carriageway schemes are due for completion by 0 November 2018, although footway schemes may continue until March 2019. The first phase of the project has been completed, the second phase is near completion, and third phase has commenced. £2.3m to be rephased to 2019/20.
Street Lighting (Invest 2 Save Initiative)	Cr	200	200	Funded by Invest to Save Fund (Exec 28/11/12) - Report presented to Exec 15/10/14 to amend the project in replacing fewer lamp columns and convert more lanterns. The remaining 0 connection works are due to be completed this financial year. Delays have been encountered in agreeing the final account for works completed as the contract has ended. £200k to be rephased to 2019/20.
Scadbury Park Moated Manor	Cr	155	155	Approved by Exec Feb 2018 - £60k revenue and £95k Historic England. Budget to be rephased to 2019/20.
Biggin Hill Memorial Museum		150	Cr 150	Approved 02/12/15. Executive approval on 20/06/17, for project to proceed with delivery. The build programme is on schedule and the payment schedule has now been agreed which has allowed the budget to be accurately profiled. The Exhibition and Fit out programme has been postponed to avoid the tender being out over Christmas which has pushed costs in to the next financial year. Scheme anticipated to complete wk end 21st January 2019 with final account to be agreed by end of Feb 2019 - rephasing of £150k from 2019/20 back into 2018/19 requested.

Variations on individual schemes	2	2018/19 £'000	2019/20 £'000	TOTAL £'000	Comments/reason for variation
Rephasing of schemes				2000	
London Private Sector Renewal Schemes	Cr	11	11	0	Currently 1 case being processed. Budget to be increased with any income received. £11k to be rephased to 2019/20.
Renovation Grants - Disabled Facilities	Cr	500	500	0	18/19 starting budget, after roll-forward, was £1,521k. An additional £233k has also been funded by Disabled Facilities Grant in December 2018. Additional schemes to provide physical improvements to client's home environments and to assist with creating safer and healthier homes, reduce admissions to hospital and keep clients in their own home for longer have been prepared and will be considered at integration meetings. A private OT agency have been employed to deal with a backlog of assessments and have referred an additional 50 cases for grant aid. New procurement system is being trialled to increase output. As a result, anticipate to spend £1.2m this financial year, with £500k to be rephased to 19/20 budget.
Site G	Cr	3,467	3,467	0	Report was submitted to Council 11/12/17 formalising the Development Agreement with the preferred development partner and the Compulsory Purchase Strategy for the site. Demolition & starting on site anticipated in 2020 with completion of 410 units in 2024. 2 properties purchased in 2018 for approx £800k. Rephasing of £3.5m submitted to Feb 2019 Exec.
Civic Centre Development Strategy	Cr	55	55	0	£65k of the budget earmarked for feasibility costs this financial year. £55k to be rephased into 2019/20. Currently going through tendering to recruit consultancy services from the ESPO Property, Building and Infrastructure Advice and Management Services Framework to carry out a feasibility study for proposed works to the Civic Centre and Central Depot.
Emergency Works on Surplus Sites	Cr	100	100	0	(Block Capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works. £100k to be rephased to 2019/20.
Banbury House Demolition / Site Preparation	Cr	111	111	0	Executive 10/01/18 approved £166k from capital receipts, for demolition and site clearance. Final feasibility for use of site for housing needs or disposal. £111k to be rephased to 2019/20 as only fees payable this FY.
IT Transformation	Cr	1,000	1,000	0	New Scheme - approved by Exec 28 Nov 2018. Order being placed for network hardware including UPS. Total spend for 2018/19 anticipated approx £238k with remaining £1m to be rephased to 2019/20.
SharePoint Productivity Platform upgrade/replacement	Cr	130	130	0	Officers are now taking a tactical solution where project will move to Sharepoint 2010 from 2007 version, before finally moving to new platform of Office 365. Ongoing project which is gaining momentum. This scheme will now be delivered in-line with the IT Transformation scheme to ensure there is no duplication. Anticipate spend of £20k this year with £130k to be rephased to FY19/20.
Review of Corporate Customer Services I.T Systems	Cr	48	48	0	Work is underway and progressing to complete the required system upgrades. Executive 10/01/18 approved reduction of £37k to fund CRM Upgrade scheme. Final testing taking place and should be completed before end of financial year. £48k to be rephased to 2019/20.

Variations on individual schemes		18/19 £'000	2019/20 £'000	TOTAL Comments/reason for variation £'000
Rephasing of schemes				
Upgrade of MS Dynamics CRM System	Cr	68	68	Executive 10/01/18 approved £443k from capital receipts and £37k from Review of Customer 0 Services IT Systems scheme. Scheme has been completed and will close once BT have submitted final invoice.
TOTAL REPHASING ADJUSTMENTS	Cr 14	l,153	14,153	0

# **APPENDIX C - NEW SCHEMES**

## CAPITAL PROGRAMME REVIEW 2018 - RECOMMENDED TO EXECUTIVE 13/02/19

							Revenue	effect
Capital Scheme/Project	Priority	TOTAL	19/20	20/21	21/22	22/23	<b>Running Fi</b>	nancing Comments
		£'000	£'000	£'000	£'000	£'000	£'000	£'000
Transport for London (Highways and Traffic Schemes)	HIGH	2,200				2,200	0	O Further Highways and Traffic schemes to be fully funded by TfL on the basis of the bid in the Borough Spending Plan (BSP). The Capital Programme currently includes estimates for 2018/19 to 2021/22 and these will all be adjusted to reflect any subsequent changes in approvals/allocations.
Feasibility studies - block provisions	HIGH	40				40	0	0 Provision for 18/19 - 21/22 already in Capital Programme to fund feasibility works in respect of potential new schemes.
GRAND TOTAL NEW CAPITAL BIDS		2,240	0	0	0	2,240	0	0

COST TO THE COUNCIL (LBB RESOURCES)	19/20	20/21	21/22	22/23	TOTAL
	£'000	£'000	£'000	£'000	£'000
Grand total new bids above	0	0	0	2,240	2,240
External funding for new bids					
Transport for London (Highway Schemes)	0	0	0 0	Cr 2,200	Cr 2,200
Funding from Council's resources	0	0	0	40	40

100% TFL funding

#### CAPITAL FINANCING STATEMENT - EXECUTIVE 13/02/19 - ALL RECEIPTS

(NB. Assumes all capital receipts - see below)

	201	7-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Estimate £'000		Estimate £'000				Estimate £'000	Estimate £'000	Estimate £'000	Estimate £'000
Summary Financing Statement										
Capital Grants	18,721	15,614	12,939	19,906	1,825	1,270	0	0	0	0
Other external contributions	10,688	9,126	10,289	6,508	2,419	2,200	2,200	2,200	2,200	2,200
Usable Capital Receipts	15,634	7,217	5,367	43,495	24,166	3,788	3,440	3,400	3,400	3,400
Internal Borrowing	0	0	0	12,718	0	0	0	0	0	0
Revenue Contributions	3,044	8,339	3,518	4,258	100	100	100	100	100	100
General Fund	0	0	0	0	0	0	0	0	0	0
Borrowing (external)	0	0	0	0	0	0	0	0	0	0
Total expenditure	48,087	40,296	32,113	86,885	28,510	7,358	5,740	5,700	5,700	5,700
<u>Usable Capital Receipts</u>										
Balance brought forward	24,108	24,108	25,695	35,215	0	0	0	0	3,268	9,774
New usable receipts	8,643	8,804	14,887	8,280	25,800	5,193	11,298	8,489	9,906	9,906
·	32,751	32,912	40,582	43,495	25,800	5,193	11,298	8,489	13,174	19,680
Capital Financing	Cr 15,634	Cr 7,217	Cr 5,367	Cr 43,495	Cr 24,166	Cr 3,788	Cr 3,440	Cr 3,400	Cr 3,400	Cr 3,400
Repayment of Internal Borrowing	0	0	0		Cr 1,634		Cr 7,858		0	0
Balance carried forward	17,117	25,695	35,215	0	0	0	0	3,268	9,774	16,280
Internal Borrowing										
Balance brought forward	0	0	0	0	Cr 12,718	Cr 11,084	Cr 9,679	Cr 1,821	0	0
Capital Financing	0	0	0	Cr 12,718	0	0	0	0	0	0
Repaid from new Capital Receipts	0	0	0	0	1,634	1,405	7,858	1,821	0	0
Balance carried forward	0	0	0	Cr 12,718	Cr 11,084	Cr 9,679	Cr 1,821	0	0	0
General Fund										
Balance brought forward	20,000	20,000	20,000	18,915	18,915	18,915	18,915	18,915	18,915	18,915
Less: Capital Financing	0	0	0	0	0	0	0	0	0	0
Less: Use for Revenue Budget	Cr 271		Cr 1,085	0	0	0	0	0	0	0
Balance carried forward	19,729	20,000	18,915	18,915	18,915	18,915	18,915	18,915	18,915	18,915
TOTAL AVAILABLE RESERVES	36,846	45,695	54,130	18,915	18,915	18,915	18,915	22,183	28,689	35,195

#### Assumptions:

New capital schemes - £3.5m p.a. from 2021/22 for future new schemes.

Capital receipts - includes figures reported by Property Divison as at 25/01/19 - as shown in Appendix F

Current approved programme - as recommended to Executive 13/02/19

Internal Borrowing to fund until Capital Receipts pay Back - Site G, Depot Improv,

# **APPENDIX E - INVESTMENT FUND GROWTH FUND**

# INVESTMENT FUND & GROWTH FUND - 13 February 2019

Investment Fund	_	£'000
Revenue Funding:		
Approved by Executive 7th September 2011		10,000
Approved by Council 27th February 2013		16,320
Approved by Council 1st July 2013		20,978
Approved by Executive 10th June 2014		13,792
Approved by Executive 15th October 2014		90
Approved by Executive 26th November 2014 (Transfer to Growth Fund)	Cr	10,000
New Home Bonus (2014/15)		5,040
Approved by Executive 11th February 2015 (New Homes Bonus)		4,400
Approved by Executive 10th June 2015		10,165
Approved by Executive 2nd December 2015 (New Homes Bonus)		141
Approved by Executive 10th Feb 2016 (New Homes Bonus)		7,482
Approved by Executive 6th December 2017		3,500
Approved by Executive 21st May 2018		2,609
		84,517
Capital Funding*:		
Approved by Executive 11th February 2015 (general capital receipts)		15,000
Approved by Executive 10th February 2016 (sale of Egerton Lodge)		1,216
Approved by Executive 7th November 2017 (Disposal of 72-76 High Street)		4,100
		20,316
Total Funding Approved:		104,833
Total Turiding Approved.		104,000
Property Purchase		
Approved by Executive 7th September 2011 (95 High St)	Cr	1,620
Approved by Executive 6th December 2012 (98 High St)	Cr	2,167
Approved by Executive 5th June 2013 (72-76 High St)	Cr	2,888
Approved by Executive 12th June 2013 (104 - 108 High St)	Cr	3,150
Approved by Executive 12th February 2014 (147 - 153 High St)	Cr	18,755
Approved by Executive 19th December 2014 (27 Homesdale)	Cr	3,938
Approved by Executive 24th March 2015 (Morrisons)	Cr	8,672
Approved by Executive 15th July 2015 (Old Christchurch)	Cr	5,362
Approved by Executive 15th July 2015 (Tilgate)	Cr	6,746
Approved by Executive 15th December 2015 (Newbury House)	Cr	3,307
Approved by Executive 15th December 2015 (Unit G - Hubert Road)	Cr	6,038
Approved by Executive 23th March 2016 (British Gas Training Centre, Thatcham)	Cr	3,666
Approved by Executive 15th June 2016 (C2 and C3)	Cr	6,394
Approved by Executive 14th March 2017 (Trinity House)	Cr	6,236
Approved by Executive 1st December 2017 (54 Bridge Street, Peterborough)	Cr	3,930
	Cr	82,869
Other Schemes Approved by Everytive 20th Nevember 2013 (Ousene's Corden)	O	000
Approved by Executive 20th November 2013 (Queens's Garden)	Cr	990
Approved by Executive 15th January 2014 (Bromley BID Project)	Cr	110
Approved by Executive 26th November 2014 (BCT Development Strategy)	Cr	135
Approved by Executive 2nd December 2015 (Bromley Centre Town)	Cr	270
Approved by Executive 15th June 2016 (Glades Shopping Centre)	Cr	400
Approved by Executive 11th January 2017 (Disposal of Small Halls site, York Rise)	Cr Cr	46
Valuation for 1 Westmoreland Rd	Cr Cr	5 10
Valuation for Biggin Hill - West Camp Growth Fund Study	Cr Cr	170
Crystal Park Development work	Cr	200
Civic Centre for the future	Cr	200 50
Strategic Property cost	Cr	258
Total further spending approvals	Cr Cr	2,644
		·
Uncommitted Balance on Investment Fund *Executive have approved the use of specific and general capital receipts to supplement the Investmen	t Fund	19,320
Lizacutive mave approved the use of specific and general capital receipts to supplement the investment	t i uliu	
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# **APPENDIX E - INVESTMENT FUND GROWTH FUND**

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Growth Fund:		£'000
Funding:		
Approved by Executive 26th November 2014 (Transfer from Investment Fund)		10,000
Approved by Executive 2nd December 2015		6,500
Approved by Executive 23rd March 2016		6,000
Approved by Executive 15th June 2016		7,024
Approved by Executive 22nd March 2017		4,000
Approved by Executive 14th June 2017		3,311
Approved by Executive 21st May 2018		2,319
Total funding approved		39,154
Total randing approved		00,101
Cabanasa Annual and Campained		
Schemes Approved and Committed	0	0.700
Approved by Executive 24th March 2015 (Housing Zone Bid (Site G))	Cr	2,700
Approved by Executive 24th March 2015 ((Site G) - Specialist)	Cr	200
Approved by Executive 18th May 2016 (Feasibility Studies and Strategic Employment Review)	Cr	180
Approved by Executive 18th May 2016 (Broadband Infrastructure Investment)	Cr	50
Approved by Executive 20th Jul 2016 (BID - Penge & Beckenham)	Cr	110
Approved by Executive 1st Nov 2016 (19-25 Market Square)	Cr	10,705
Approved by Executive 1st Nov 2016 (63 Walnuts)	Cr	3,804
Approved by Executive 22nd March 2017 (Bromley Town Centre Public Realm Improvement Scheme)	Cr	2,844
Approved by Executive 7th November 2017 (Bromley Town Centre and Public Realm)	Cr	464
Approved by Executive 17th October 2018 (Bromley Town Centre - Mirrored Canopies & Shops)	Cr	415
Approved by Executive 22nd March 2017 (Project Officer cost Bromley Town Centre Public Realm impr	c Cr	40
Approved by Executive 22nd March 2017 (Community Initiative)	Cr	15
Approved by Executive 24th May 2017 (Feasbility Works/Property Disposal)	Cr	250
Renewal Team Cost	Cr	310
Approved by Executive 28th November 2018 (Housing Development Feasibility)	Cr	100
Total further spending approvals	Cr	22,187
		•
Schemes Approved, but not committed		
Approved by Executive 26th November 2014 (for Biggin Hill and Cray Valley)	Cr	6,790
Approved by Executive Zoth November 2014 (for biggin fill and Gray Valley)	OI	0,790
Haramani (Kard Dalaman an Orandh Frand		40.477
Uncommitted Balance on Growth Fund		10,177

#### **CAPITAL PROGRAMME MONITORING - FEB 2019**

Location	Estimated Feasibility / Viability Cost (£'000)	Description	Feb 2019 Status
West Wickham Leisure Centre		To fund study to deliver optimal new leisure facilities based on market evidence as to rents from third party operators', together with residential development, to generate a capital receipt to fund the cost of re-provision of facilities.	Programme in development and consultants now instructed. Reporting to Executive in Sept 2019.
The Glades Department Store	49	interests at Market Square, so as to improve footfall and therefore improve the	Work progressing with landlord and advisors to future proof Glades operation in the event of further downturn in retail supply.
The Walnuts Centre	33	Leisure Centre so as to provide larger retail opportunities and improve footfall and therefore improve the asset value and return on income derived from the Councils	Requirement for Orpington masterplan to include Walnuts now being progressed with intention to take to Executive in May 2019.  Potential to utilise HM govt high street fund - bid being developed.
Old Town Hall/Civic Centre	44	based on the addition of the former Town Hall becoming available as part of the Council's property portfolio and how that asset could be utilised as a Democratic	Old Town Hall / South St car park site disposed of - works progressing with viability of Office Accomodation strategy with intention to report to Executive in August 2019.
Depots Review - Disposal Options		To fund disposal viability studies as to density and permitted development, together with initial planning briefs, so as to be in a position to take to market after the outcome of the Depot review.	Programme of capital works being developed with newly appointed waste contractor.
Biggin Hill Aviation College - Alternative	20		C&W valuation to be commissioned in respect of potential land acquistion options.
Libraries (Chislehurst model roll out)		redeveloping their sites, and using the capital receipt proceeds to develop	Not actioned as yet - due to Dev Agreement not yet entered into, due to delays by developer securing subtenant.
Lease standardisation	6	To fund legal work to create standard T&C's to the property portfolio	Under review.
TOTAL	250		